

May 11, 2026

Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: ALPHA SYSTEMS INC.
 Listing: Tokyo Stock Exchange
 Securities code: 4719
 URL: <https://www.alpha.co.jp/>
 Representative: Masayoshi Takehara, President
 Inquiries: Kazuhiro Kubota, Senior Managing Director
 Telephone: +81-44-733-4111
 Scheduled date of annual general meeting of shareholders: June 26, 2026
 Scheduled date to commence dividend payments: June 8, 2026
 Scheduled date to file annual securities report: June 25, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	40,722	5.8	4,945	11.8	5,110	12.5	3,750	16.8
March 31, 2025	38,484	5.8	4,422	1.7	4,540	2.7	3,211	5.5

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31, 2026	267.14	-	8.4	9.7	12.1
March 31, 2025	228.76	-	7.5	8.8	11.5

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	53,238	45,334	85.2	3,229.29
March 31, 2025	52,016	43,472	83.6	3,096.62

Reference: Equity

As of March 31, 2026: ¥45,334 million
 As of March 31, 2025: ¥43,472 million

(3) Non-consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	3,026	(3,053)	(1,894)	20,074
March 31, 2025	1,568	(3,085)	(1,613)	21,995

2. Cash dividends

Fiscal year ended	Annual dividends per share					Total cash dividends (Total)	Payout ratio	Ratio of dividends to net assets
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2025	-	50.00	-	75.00	125.00	1,754	54.6	4.1
March 31, 2026	-	60.00	-	75.00	135.00	1,895	50.5	4.3
March 31, 2027 (Forecast)		70.00		70.00	140.00		53.8	

Note: 1. Breakdown of year-end dividends for the fiscal year ending March 31, 2025: Ordinary dividend of 50.00 yen, commemorative dividend of 25.00 yen

2. The year-end dividend per share for the fiscal year ending March 31, 2026 has been changed from 65 yen to 75 yen. For details, please refer to the "Notice Concerning Dividends of Surplus (dividend increase)" announced today (May 11, 2026).

3. Forecast of non-consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	20,300	3.7	2,300	(3.2)	2,400	(2.2)	1,600	(5.1)	113.97
Fiscal year ending March 31, 2027	42,500	4.4	5,100	3.1	5,300	3.7	3,650	(2.7)	260.00

* Notes

(1) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(2) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	14,052,400 shares
As of March 31, 2025	14,052,400 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	13,756 shares
As of March 31, 2025	13,695 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	14,038,679 shares
Fiscal year ended March 31, 2025	14,038,745 shares

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, please refer to "1. Summary of Operating Results (1) Summary of Operating Results for the Current Fiscal Year (Future Outlook)" and "1. Summary of Operating Results, etc. (4) Business Risks."

(Method of accessing the contents of the financial results briefing)

The Company plans to hold a briefing for analysts and institutional investors on Monday, May 18, 2026. The video of this briefing will be posted on the Company's website promptly after the meeting.

Balance sheet

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	24,195,685	22,774,245
Accounts receivable - trade	8,617,611	8,363,515
Contract assets	699,979	1,483,912
Securities	100,000	100,000
Work in process	8,408	772
Raw materials and supplies	2,631	2,391
Prepaid expenses	46,792	62,437
Other	433,029	432,093
Allowance for doubtful accounts	(2,000)	(2,000)
Total current assets	34,102,138	33,217,368
Non-current assets		
Property, plant and equipment		
Buildings, net	3,781,524	4,414,219
Structures, net	46,531	49,963
Tools, furniture and fixtures, net	100,781	106,068
Land	5,173,538	5,173,538
Construction in progress	70,818	-
Other	525	261
Total property, plant and equipment	9,173,719	9,744,051
Intangible assets		
Software	15,612	8,574
Other	4,051	4,004
Total intangible assets	19,663	12,578
Investments and other assets		
Investment securities	3,769,777	5,302,316
Long-term prepaid expenses	6,533	3,151
Deferred tax assets	1,067,913	950,752
Long-term time deposits	3,700,000	3,700,000
Other	177,798	309,281
Allowance for doubtful accounts	(1,000)	(1,000)
Total investments and other assets	8,721,022	10,264,502
Total non-current assets	17,914,405	20,021,132
Total assets	52,016,544	53,238,500

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	1,117,935	1,119,287
Accounts payable - other	261,307	187,481
Accounts payable - facilities	17,910	2,346
Accrued expenses	1,995,304	2,015,972
Income taxes payable	861,019	692,386
Contract liabilities	418,138	537,673
Advances received	3,405	3,405
Deposits received	622,653	520,785
Provision for bonuses	1,706,230	1,783,186
Other	579,833	606,001
Total current liabilities	7,583,739	7,468,526
Non-current liabilities		
Provision for retirement benefits	732,286	210,330
Other	228,010	224,860
Total non-current liabilities	960,296	435,190
Total liabilities	8,544,035	7,903,717
Net assets		
Shareholders' equity		
Share capital	8,500,550	8,500,550
Capital surplus		
Legal capital surplus	8,647,050	8,647,050
Total capital surplus	8,647,050	8,647,050
Retained earnings		
Legal retained earnings	179,000	179,000
Other retained earnings		
General reserve	5,525,000	5,525,000
Retained earnings brought forward	20,571,307	22,426,317
Total retained earnings	26,275,307	28,130,317
Treasury shares	(40,767)	(40,995)
Total shareholders' equity	43,382,139	45,236,922
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	90,369	97,861
Total valuation and translation adjustments	90,369	97,861
Total net assets	43,472,508	45,334,783
Total liabilities and net assets	52,016,544	53,238,500

Statement of income

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	38,484,142	40,722,469
Cost of sales	29,568,086	31,286,099
Gross profit	8,916,056	9,436,370
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	558,200	346,400
Salaries and allowances	1,924,163	1,911,320
Bonuses	519,143	666,123
Provision for bonuses	171,391	189,545
Commutation allowance	47,630	46,863
Legal welfare expenses	375,862	395,052
Retirement benefit expenses	4,253	(5,580)
Depreciation	32,598	39,279
Provision of allowance for doubtful accounts	2,000	-
Other	857,939	902,342
Total selling, general and administrative expenses	4,493,183	4,491,347
Operating profit	4,422,873	4,945,023
Non-operating income		
Interest income	37,546	76,993
Interest on securities	28,644	53,602
Dividend income	1,350	1,455
Rental income	36,320	36,320
Compensation income	19,573	-
Other	9,806	12,546
Total non-operating income	133,241	180,919
Non-operating expenses		
Rental costs	15,115	15,189
Other	82	38
Total non-operating expenses	15,198	15,227
Ordinary profit	4,540,916	5,110,714
Extraordinary income		
Gain on sale of non-current assets	951	3,082
Total extraordinary income	951	3,082
Extraordinary losses		
Loss on retirement of non-current assets	592	29,441
Total extraordinary losses	592	29,441
Profit before income taxes	4,541,274	5,084,356
Income taxes - current	1,346,848	1,220,408
Income taxes - deferred	(17,030)	113,715
Total income taxes	1,329,818	1,334,123
Profit	3,211,456	3,750,232

Statement of changes in equity

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity								
	Share capital	Capital surplus		Legal retained earnings	Retained earnings			Treasury shares	Total shareholders' equity
		Legal capital surplus	Total capital surplus		Other retained earnings		Total retained earnings		
					General reserve	Retained earnings brought forward			
Balance at beginning of period	8,500,550	8,647,050	8,647,050	179,000	5,525,000	18,974,311	24,678,311	(40,429)	41,785,481
Changes during period									
Dividends of surplus						(1,614,460)	(1,614,460)		(1,614,460)
Profit						3,211,456	3,211,456		3,211,456
Purchase of treasury shares								(338)	(338)
Net changes in items other than shareholders' equity									
Total changes during period	-	-	-	-	-	1,596,996	1,596,996	(338)	1,596,658
Balance at end of period	8,500,550	8,647,050	8,647,050	179,000	5,525,000	20,571,307	26,275,307	(40,767)	43,382,139

	Valuation and translation adjustments		Total net assets
	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	75,660	75,660	41,861,141
Changes during period			
Dividends of surplus			(1,614,460)
Profit			3,211,456
Purchase of treasury shares			(338)
Net changes in items other than shareholders' equity	14,708	14,708	14,708
Total changes during period	14,708	14,708	1,611,367
Balance at end of period	90,369	90,369	43,472,508

Statement of changes in equity

Fiscal year ended March 31, 2026

(Thousands of yen)

	Shareholders' equity								
	Share capital	Capital surplus		Legal retained earnings	Retained earnings			Treasury shares	Total shareholders' equity
		Legal capital surplus	Total capital surplus		Other retained earnings		Total retained earnings		
					General reserve	Retained earnings brought forward			
Balance at beginning of period	8,500,550	8,647,050	8,647,050	179,000	5,525,000	20,571,307	26,275,307	(40,767)	43,382,139
Changes during period									
Dividends of surplus						(1,895,223)	(1,895,223)		(1,895,223)
Profit						3,750,232	3,750,232		3,750,232
Purchase of treasury shares								(227)	(227)
Net changes in items other than shareholders' equity									
Total changes during period	-	-	-	-	-	1,855,009	1,855,009	(227)	1,854,782
Balance at end of period	8,500,550	8,647,050	8,647,050	179,000	5,525,000	22,426,317	28,130,317	(40,995)	45,236,922

	Valuation and translation adjustments		Total net assets
	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	90,369	90,369	43,472,508
Changes during period			
Dividends of surplus			(1,895,223)
Profit			3,750,232
Purchase of treasury shares			(227)
Net changes in items other than shareholders' equity	7,492	7,492	7,492
Total changes during period	7,492	7,492	1,862,274
Balance at end of period	97,861	97,861	45,334,783

Statement of cash flows

(Thousands of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	4,541,274	5,084,356
Depreciation	235,695	289,245
Increase (decrease) in provision for bonuses	428,428	76,956
Increase (decrease) in provision for retirement benefits	(329,478)	(521,955)
Increase (decrease) in allowance for doubtful accounts	2,000	-
Interest and dividend income	(67,680)	(132,051)
Loss on retirement of property, plant and equipment	592	29,441
Loss (gain) on sale of property, plant and equipment	(951)	(3,082)
Decrease (increase) in trade receivables	(1,396,793)	254,096
Decrease (increase) in contract assets	(45,344)	(783,932)
Decrease (increase) in inventories	(6,058)	7,875
Increase (decrease) in trade payables	(491,196)	1,351
Increase (decrease) in accounts payable - other	9,917	(75,107)
Other, net	(91,186)	60,547
Subtotal	2,789,219	4,287,740
Interest and dividends received	61,199	127,904
Income taxes paid	(1,282,067)	(1,389,098)
Net cash provided by (used in) operating activities	1,568,352	3,026,546
Cash flows from investing activities		
Payments into time deposits	(2,700,000)	(5,000,000)
Proceeds from withdrawal of time deposits	500,000	4,500,000
Purchase of property, plant and equipment	(170,971)	(897,497)
Purchase of intangible assets	(1,320)	-
Purchase of short-term and long-term investment securities	(3,222,542)	(1,628,675)
Proceeds from sale and redemption of short-term and long-term investment securities	2,500,000	100,000
Payments of guarantee deposits	-	(129,104)
Proceeds from refund of guarantee deposits	9,638	10
Other, net	(678)	1,450
Net cash provided by (used in) investing activities	(3,085,873)	(3,053,817)
Cash flows from financing activities		
Purchase of treasury shares	(338)	(227)
Dividends paid	(1,613,139)	(1,893,941)
Net cash provided by (used in) financing activities	(1,613,477)	(1,894,169)
Effect of exchange rate change on cash and cash equivalents	-	-
Net increase (decrease) in cash and cash equivalents	(3,130,998)	(1,921,439)
Cash and cash equivalents at beginning of period	25,126,683	21,995,685
Cash and cash equivalents at end of period	21,995,685	20,074,245

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are subject to periodic review by the Board of Directors in order to determine the allocation of management resources and evaluate performance, as segregated financial information is available among the Company's constituent units.

Since the Company's main businesses, contract development of software related to communication systems, open systems, embedded systems, etc., and related businesses, both account for more than 90% of the total sales and profits, and the "software development-related business" is the reporting segment.

2. Method of calculating the amount of sales, profit or loss, assets, and other items for each reporting segment

The accounting methods for the reporting segment are generally identical to those used for the preparation of financial statements.

Profit in the reporting segment is a figure based on operating income. Inter-segment transfers are based on sales prices.

3. Information on the amount of sales, profits or losses, assets, and other items for each reporting segment

The previous fiscal year (April 1, 2024 to March 31, 2025)

(Thousands of yen)

	Reportable segments	Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in financial statements (Note)3
	Software development related business				
Sales					
Revenues from external customers	36,996,238	1,487,903	38,484,142	-	38,484,142
Transactions with other segments	(41)	41	-	-	-
Total	36,996,197	1,487,945	38,484,142	-	38,484,142
Segment Profit	4,300,071	128,742	4,428,814	(5,941)	4,422,873
Segment Assets	8,258,284	1,067,715	9,325,999	42,690,544	52,016,544

Note: 1. The "Other" category refers to business segments that are not included in the reporting segments, and includes product sales businesses.

2. The details of the adjustment amount are as follows.

(1) The adjusted amount of segment profit of (5,941) thousand yen is personnel expenses that have not been allocated to each reporting segment.

(2) The adjusted amount of 42,690,544 thousand yen for segment assets is the company-wide assets that have not been allocated to each reporting segment.

3. Segment profit is adjusted to operating income in the financial statements.

4. Depreciation and amortization are omitted because they are not significant in monetary value and are not covered in the reporting segment.

Current fiscal year (April 1, 2025 to March 31, 2026)

(Thousands of yen)

	Reportable segments	Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in financial statements (Note)3
	Software development related business				
Sales					
Revenues from external customers	39,476,754	1,245,715	40,722,469	-	40,722,469
Transactions with other segments	118	(118)	-	-	-
Total	39,476,872	1,245,596	40,722,469	-	40,722,469
Segment Profit	4,711,265	252,042	4,963,307	(18,284)	4,945,023
Segment Assets	9,125,929	721,498	9,847,427	43,391,073	53,238,500

Note: 1. The "Other" category refers to business segments that are not included in the reporting segments, and includes product sales businesses.

2. The details of the adjustment amount are as follows.

(1) The adjusted amount of segment profit of (18,284) thousand yen is personnel expenses and other expenses that have not been allocated to each reporting segment.

(2) The adjusted amount of 43,391,073 thousand yen for segment assets is the company-wide assets that have not been allocated to each reporting segment.

3. Segment profit is adjusted to operating income in the financial statements.

4. Depreciation and amortization are omitted because they are not significant in monetary value and are not covered in the reporting segment.

Related Information

The previous fiscal year (April 1, 2024 to March 31, 2025)

1. Product and Service Information

Revenue to external customers for a single product or service segment exceeds 90% of the sales in the income statement, so the description is omitted.

2. Regional Information

(1) Net sales

Since sales to external customers in Japan exceed 90% of the sales in the income statement, the description is omitted.

(2) Property, plant and equipment

Since there are no property, plant and equipment located outside of Japan, there is no applicable matter.

3. Information per main customer

(Thousands of yen)

Customer's name	Sales	Relevant Segment Names
NTT DATA Corporation	6,466,907	Software development related business
Fujitsu Limited	4,470,455	Software development-related business, etc.
LINE Yahoo Japan Corporation	3,562,934	Software development related business

Current fiscal year (April 1, 2025 to March 31, 2026)

1. Product and Service Information

Revenue to external customers for a single product or service segment exceeds 90% of the sales in the income statement, so the description is omitted.

2. Regional Information

(1) Net sales

Since sales to external customers in Japan exceed 90% of the sales in the income statement, the description is omitted.

(2) Property, plant and equipment

Since there are no property, plant and equipment located outside of Japan, there is no applicable matter.

3. Information per main customer

(Thousands of yen)

Customer's name	Sales	Relevant Segment Names
NTT DATA Corporation	7,203,623	Software development related business
Fujitsu Limited	4,355,687	Software development-related business, etc.

Information on impairment losses on fixed assets by reporting segment

The previous fiscal year (April 1, 2024 to March 31, 2025) and current fiscal year (April 1, 2025 to March 31, 2026)

Not applicable.

Information on amortization and unamortized balances of goodwill by reporting segment

The previous fiscal year (April 1, 2024 to March 31, 2025) and current fiscal year (April 1, 2025 to March 31, 2026)

Not applicable.

Information on Negative Goodwill Accrual Gains by Reporting Segment

The previous fiscal year (April 1, 2024 to March 31, 2025) and current fiscal year (April 1, 2025 to March 31, 2026)

Not applicable.